The core principles of what we are trying to achieve

For partial C-Corp ESOPs to flourish in a manner that is good for workers, companies, and our broader economy, we believe that the existing ESOP structures must be complimented by a new Partial C-Corp structure which achieves the following:

- 1. Align tax incentives as to be suitable for partial ESOPs.
- 2. Offer safe-harbor guidelines in situations where there's a market-based valuation-check to ensure that workers in new ESOPs are treated fairly and to avoid undue litigation risk.
- 3. Give disproportionate ESOP benefits to front-line workers (as opposed to highly-compensated executives).
- 4. Protect the spirit of the ESOP by assuring workers receive meaningful value in situations where companies utilize tax incentives.
- 5. Provide the ESOP at no cost to the employees, and ensure that the ESOP is not the sole retirement plan for workers.
- 6. Allow workers to access a portion of their ESOP value before retirement without penalty.
- 7. Maintain the current structure and benefits that have been highly effective for existing ESOPs (particularly 100% ESOPs).